## **WASD TRANSPARENCY REPORT - EXHIBIT C**

Overall Regulatory Project Completion Date - 9/27/2027

| Overall Regulatory Project Completion Date - 9/27/2027 |                                     |  |  |              |                                    |                        |                              |                                  |                                       |
|--|-------------------------------------|--|--|--------------|------------------------------------|------------------------|------------------------------|----------------------------------|---------------------------------------|
| Sewer Facility   | Consent<br>Decree<br>Project<br>No. | Capital Project Name                     | Consent Decree<br>Project Cost<br>Estimate, App. D | Actual Costs | Project<br>Estimated Start<br>Date | Actual Start<br>Date   | Actual<br>Completion<br>Date | Regulatory<br>Completion<br>Date | Remarks                               |
|  | 1.1                                 | Headworks                                | 728,343  |              | 4/4/2015                           | 2/2/2015               |                              | 2/23/2020                        |                                       |
|  | 1.2                                 | Oxygen Production                        | 7,549,529  |              | 1/1/2015                           | 4/9/2015               |                              | 2/25/2022                        |                                       |
|  | 1.3                                 | Oxygenation Trains                       | 18,121,319   |              | 11/1/2016                          | 2/2/2015               |                              | 11/16/2025                       |                                       |
|  | 1.4                                 | Chlorine Building                        | 2,520,707  |              | 12/1/2018                          |                        |                              | 8/7/2023                         |                                       |
| South District   | 1.5                                 | Effluent Pump Station                    | 27,010,183   |              | 9/1/2016                           | 11/19/2013             |                              | 4/7/2022                         |                                       |
| WWTP   | 1.6                                 | Gravity Sludge Thickeners                | 5,246,274  |              | 7/3/2014                           | 7/3/2014               |                              | 1/6/2023                         |                                       |
|  | 1.7                                 | Digesters and Control Buildings          | 48,532,291   |              | 11/1/2013                          | 7/3/2014               |                              | 11/21/2023                       |                                       |
|  | 1.8                                 | Dewatering Facility                      | 16,608,534   |              | 10/22/2014                         | 4/13/2015              |                              | 1/6/2023                         |                                       |
|  | 1.9                                 | FOG Removal Facility                     | 928,077  |              | 11/1/2013                          | 7/8/2014               |                              | 5/24/2019                        |                                       |
|  | 1.10                                | Odor Control                             | 8,130,067  |              | 12/1/2018                          | 770/2014               |                              | 4/25/2023                        |                                       |
|  | 1.11                                | General Electrical                       | 12,165,144   |              | 11/1/2016                          | 4/9/2015               |                              | 3/26/2021                        |                                       |
|  | 1.11                                | Chlorine Contact Chamber Structural      | 6,935,601  |              | 8/1/2016                           | 10/1/2015              |                              | 6/18/2021                        |                                       |
|  | •                                   |  |  |              | 6/1/2010                           | 10/1/2013              |                              | 0/18/2021                        |                                       |
|  |                                     | Subtotal:                                | 154,476,068  | <u> </u>     |                                    |                        |                              |                                  |                                       |
|  | 2.1                                 | Electrical Improvements                  | 28,392,361   |              | 1/1/2017                           | 6/11/2014              |                              | 6/14/2021                        |                                       |
|  | 2.2                                 | Building improvements                    | 5,673,576  |              | 3/26/2014                          | 3/26/2014              |                              | 9/26/2019                        |                                       |
|  | 2.3                                 | Headworks Plant 1                        | 20,637,859   |              | 9/1/2014                           | 10/6/2014              |                              | 3/16/2019                        |                                       |
|  | 2.4                                 | Headworks Plant 2                        | 20,891,336   |              | 9/1/2014                           | 10/6/2014              |                              | 8/23/2019                        |                                       |
|  | 2.5                                 | Oxygenation Trains Plant 1               | 6,882,836  | 3,917,949    | 3/1/2011                           | 3/1/2011               | 6/15/2018                    | 4/12/2019                        | Project complete as of June 15, 2018. |
|  | 2.6                                 | Oxygenation Trains Plant 2               | 15,957,546   |              | 3/1/2011                           | 3/1/2011               |                              | 4/14/2022                        |                                       |
|  | 2.7                                 | Secondary Clarifiers Plant 1             | 4,919,245  |              | 4/1/2021                           | 4/12/2018              |                              | 8/15/2026                        |                                       |
|  | 2.8                                 | Secondary Clarifiers Plant 2             | 7,242,220  |              | 6/1/2016                           | 3/10/2016              |                              | 12/1/2024                        |                                       |
|  | 2.9                                 | RS Pump Stations Plant 1                 | 9,441,453  |              | 4/1/2021                           |                        |                              | 8/15/2026                        |                                       |
|  | 2.10                                | RS Pump Stations Plant 2                 | 14,310,201   |              | 6/1/2016                           | 3/11/2016              |                              | 12/1/2024                        |                                       |
|  | 2.11                                | Effluent Pump Station                    | 9,926,072  |              | 1/1/2017                           | 8/24/2016              |                              | 6/21/2021                        |                                       |
|  | 2.12                                | Sludge Thickeners Plant 1                | 11,156,240   |              | 10/3/2016                          | 4/30/2015              |                              | 1/13/2023                        |                                       |
|  | 2.13                                | Sludge Thickeners Plant 2                | 9,552,318  |              | 6/11/2014                          | 6/11/2014              |                              | 1/13/2023                        |                                       |
|  | 2.14                                | Digesters Plant 1                        | 60,684,546   |              | 5/1/2020                           |                        |                              | 1/19/2026                        |                                       |
| Central District                                       | 2.15                                | Digesters Plant 2                        | 122,761,868  |              | 6/11/2014                          | 6/11/2014              |                              | 6/18/2023                        |                                       |
| WWTP   | 2.16                                | Dewatering Building                      | 99,952,854   |              | 6/1/2016                           | 5/1/2015               |                              | 1/13/2023                        |                                       |
|  | 2.17                                | Chlorination Facilities                  | 16,713,956   |              | 10/1/2013                          | 10/1/2013              |                              | 10/15/2018                       |                                       |
|  | 2.18                                | Odor Control Systems                     | 20,208,323   |              | 10/1/2016                          | 10/6/2014              |                              | 1/13/2023                        |                                       |
|  | 2.19                                | Co-Gen Facility                          | 30,311,204   |              | 11/22/2012                         | 11/22/2012             |                              | 5/21/2020                        |                                       |
|  | 2.20                                | Septage Unloading                        | 29,061,616   |              | 11/1/2018                          |                        |                              | 6/3/2022                         | Project is cancelled.                 |
|  | 2.21                                | 1 0 0                                    |  |              | 10/1/2016                          | 9/12/2015              |                              | 2/26/2021                        | 110 Jeet is etilicened.               |
|  |                                     | Pump Station 1 Pump Station 2            | 11,575,513   |              | 10/1/2016                          | 8/13/2015<br>4/15/2015 | -                            | 5/25/2019                        |                                       |
|  | 2.22                                |  | 5,371,361  | 661 061      | 10/1/2014                          |                        | 10/14/2016                   |                                  | Commissed                             |
|  | 2.23                                | O2 Plant Process Controls Phase 2        | 482,909  | 661,861      |                                    | 10/1/2013              | 10/14/2016                   | 3/9/2017                         | Completed                             |
|  | 2.24                                | Gas Monitoring                           | 334,913  | 1,013,808    | 3/7/2015                           | 4/13/2015              | 9/29/2017                    | 9/29/2017                        | Completed.                            |
|  | 2.25                                | Ventilation Improvements                 | 2,766,973  |              | 1/1/2021                           | 6/11/2014              |                              | 2/27/2025                        | <del> </del>                          |
|  | 2.26                                | Rehabilitation of Walkways and Stairways | 2,685,405  |              | 10/1/2013                          | 10/1/2013              | 1                            | 9/27/2027                        |                                       |
|  | 2.27                                | Oxygen Production                        | 26,503,191   |              | 1/1/2015                           | 4/16/2015              | -                            | 2/13/2022                        |                                       |
|  | 2.28                                | SCADA RTU Upgrades                       | 396,000  | 341,545      | 10/1/2013                          | 10/1/2013              | 2/10/2014                    | 3/29/2014                        | Completed                             |
|  | 2.29                                | High Strength Influent Impact Study      | 1,544,400  | 1,042,081    | 2/12/2013                          | 2/12/2013              | 6/5/2014                     | 6/24/2014                        | Completed                             |
| Subtotal:  |                                     |  | 596,338,296  | 6,977,245    |                                    |                        |                              |                                  |                                       |
|  |                                     |  |  |              |                                    |                        |                              |                                  |                                       |

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|--|-------------------------------------|---|--|--------------|------------------------------------|----------------------|------------------------------|----------------------------------|---|
| Sewer Facility   | Consent<br>Decree<br>Project<br>No. | Capital Project Name  | Consent Decree<br>Project Cost<br>Estimate, App. D | Actual Costs | Project<br>Estimated Start<br>Date | Actual Start<br>Date | Actual<br>Completion<br>Date | Regulatory<br>Completion<br>Date | Remarks   |
|  | 3.1                                 | Headworks and Sludge Degritting Transfer                            | 31,777,875   | 29,559,183   | 3/20/2013                          | 3/20/2013            | 12/6/2017                    | 4/7/2018                         | Completed   |
|  | 3.2                                 | Primary Clarifiers and Odor Control                                 | 47,630,971   |              | 5/5/2015                           | 9/3/2014             |                              | 4/6/2023                         |   |
|  | 3.3                                 | Oxygenation Trains  | 26,824,143   |              | 1/1/2019                           | 6/4/2018             |                              | 3/6/2026                         |   |
|  | 3.4                                 | Oxygen Production   | 7,139,589  |              | 4/1/2020                           | 6/4/2018             |                              | 3/6/2026                         |   |
| North District   | 3.5                                 | Secondary Clarifiers  | 81,645,502   |              | 12/1/2018                          | 8/28/2014            |                              | 8/24/2027                        |   |
| WWTP   | 3.6                                 | Disinfection  | 18,721,749   |              | 4/21/2014                          | 4/21/2014            |                              | 9/9/2020                         |   |
|  | 3.7                                 | Effluent Disposal   | 27,500,829   |              | 8/5/2014                           | 2/21/2014            |                              | 12/28/2021                       |   |
|  | 3.8                                 | Plant Wide Electrical   | 18,859,689   |              | 5/21/2014                          | 5/1/2014             |                              | 8/20/2022                        |   |
|  | 3.9                                 | Flood Mitigation  | 4,327,589  | 726,074      | 4/21/2014                          | 5/1/2014             | 6/24/2016                    | 8/13/2017                        | Completed   |
|  | 3.10                                | Yard Piping Replacement   | 4,901,560  | 214,249      | 11/1/2015                          | 4/5/2015             | 5/24/2016                    | 12/4/2021                        | Completed   |
|  | 3.11                                | SCADA RTU Upgrades  | 1,200,320  | 971,666      | 10/1/2013                          | 9/30/2013            | 11/26/2014                   | 3/24/2015                        | Completed   |
|  |                                     | Subtotal:   | 270,529,817  | 31,471,172   |                                    |                      |                              |                                  |   |
|  | 4.1                                 | Collection System I/I Repairs                                       | 138,538,762  |              | 10/1/2013                          | 10/1/2013            |                              | 9/27/2027                        |   |
|  | 4.2                                 | Government Cut FM - Phase 1& 2                                      | 35,187,000   | 101,808,037  | 10/1/2012                          | 10/1/2011            | 9/30/2013                    | 9/30/2013                        | This project started on 03/23/2009, at the time, this project was not a Consent Decree project. This project became a Consent Decree project on October 1, 2012 while the negotiations were taking place with the State and the Federal Government regarding the Consent Decree. Approximately \$59 million was spent between 03/23/2009 and 10/1/2012 for work related to the installation of the 60-inch sewer force main and the 20-inch water main. In addition, other expenses included extending the 60-inch sewer force main from the water shaft to South Pointe Park and to the Alton Road tie-in. After this project was added as a Consent Decree project in October 2012, only \$35 million was required to complete the project. |
| Wastewater<br>Collection and<br>Transmission           | 4.3                                 | Government Cut FM - Phase 3   | 117,376,121  | 88,087,930   | 10/1/2012                          | 1/30/2013            | 11/23/16                     | 4/8/2017                         | Completed   |
| Lines  | 4.4                                 | North Dade 72 inch PCCP FM Rehabilitation                           | 23,764,116   | 20,498,852   | 10/1/2013                          | 2/1/2013             | 5/5/2016                     | 3/5/2018                         | Completed   |
|  | 4.5                                 | South Dade 54 inch PCCP FM Rehabilitation                           | 18,570,705   |              | 8/5/2014                           | 8/5/2014             |                              | 12/23/2018                       |   |
|  | 4.6                                 | Replacement of Tamiami Canal Aerial Crossing<br>FM's at NW 37th Ave | 727,443  | 659,199      | 10/1/2013                          | 12/11/2012           | 8/11/2014                    | 10/29/2016                       | Completed   |
|  | 4.7                                 | Replacement of 18 inch DIP FM in Miami Lakes                        | 2,323,333  | 1,009,622    | 11/1/2013                          | 3/11/2012            | 12/7/2015                    | 4/9/2017                         | Completed   |
|  | 4.8                                 | Rehabilitation of 54 inch PCCP FM in the City of Miami              | 10,842,213   | 13,502,490   | 10/6/2014                          | 3/12/2015            | 6/16/2017                    | 5/28/2017                        | Completed. On January 11, 2018, the EPA decided not to assess penalties for this project due to Force Majeure events. On September 14, 2017, the EPA approved a final completion date for CD 4.8 of May 28, 2017.   |
|  | 4.9                                 | Replace Approximately 30 miles of AC FM<br>Transmission System      | 52,708,893   |              | 11/1/2013                          | 8/28/2012            |                              | 10/17/2020                       |   |
|  | 4.10                                | Opa-Locka Airport 48" PCCP force main replacement                   | 23,668,622   | 16,011,557   | 10/6/2014                          | 12/17/2014           | 5/11/2018                    | 10/25/2018                       | Completed on May 11, 2018.  |
| Subtotal:  |                                     |   | 423,707,208  | 241,577,687  |                                    |                      |                              |                                  |   |

Overall Regulatory Project Completion Date - 9/27/2027

| Overali Kegulai   | Overall Regulatory Project Completion Date - 9/27/2027 |   |  |              |                                    |                      |                              |                                  |  |  |
|---|--|---|--|--------------|------------------------------------|----------------------|------------------------------|----------------------------------|--|--|
| Sewer Facility  | Consent<br>Decree<br>Project<br>No.                    | Capital Project Name  | Consent Decree<br>Project Cost<br>Estimate, App. D | Actual Costs | Project<br>Estimated Start<br>Date | Actual Start<br>Date | Actual<br>Completion<br>Date | Regulatory<br>Completion<br>Date | Remarks  |  |
|   | 5.1  | Upgrade of PS#0418  | 23,877,869   |              | 11/1/2013                          | 11/1/2013            |                              | 10/22/2019                       |  |  |
|   | 5.2  | Upgrade of PS#0691  | 6,007,492  |              | 10/7/2014                          | 11/26/2014           |                              | 1/27/2019                        | On April 14, 2016, the EPA and FDEP approved Miami-Dade's request to modify the scope of this project to read, "Connect the City of Homestead's PS1, once completed, to the South District Wastewater Treatment Plant (SDWWTP) Transmission System and decommission PS 0691". WASD will monitor the Homestead project to comply with the EPA schedule. |  |
|   | 5.3  | Upgrade of PS#0692  | 6,007,492  |              | 10/7/2014                          | 11/26/2014           |                              | 6/17/2020                        |  |  |
|   | 5.4  | Replacement of Switchgear PS#0414   | 1,481,438  |              | 10/7/2014                          | 2/9/2015             |                              | 6/15/2019                        |  |  |
|   | 5.5  | Replacement of Switchgear and Rehabilitation of<br>Wet well PS#0415         | 4,805,995  |              | 10/7/2014                          | 2/9/2015             |                              | 9/2/2019                         |  |  |
| Sewer Pump  | 5.6  | Replacement of Switchgear PS#0416   | 1,481,438  |              | 10/7/2014                          | 2/6/2015             |                              | 6/13/2019                        |  |  |
| Station Systems   | 5.7  | Replacement of Switchgear and Rehabilitation of<br>Wet well PS#0417         | 3,203,999  |              | 10/7/2014                          | 2/6/2015             |                              | 7/25/2020                        |  |  |
|   | 5.8  | Replacement of Electrical and Mechanical<br>Equipment in PS#0107            | 4,004,992  | 1,597,622    | 10/7/2014                          | 6/9/2015             | 2/23/2018                    | 1/27/2019                        | Completed.   |  |
|   | 5.9  | Replacement of Plumbing and Electrical Equipment at PS#0301                 | 4,543,072  |              | 10/7/2014                          | 11/24/2014           |                              | 1/24/2022                        | Scope of the project has changed. A change request was submitted to EPA for approval.  |  |
|   | 5.10   | Upgrade of PS#0488  | 2,962,877  | 857,291      | 10/7/2014                          | 4/3/2015             | 12/8/2016                    | 5/9/2018                         | Completed  |  |
|   | 5.11   | Installation of 48-inch FM from Kendall Dr. to the suction side of PS 0536. | 5,925,746  |              | 10/7/2014                          | 12/17/2014           |                              | 5/18/2019                        |  |  |
|   | 5.12   | Replacement of Switchgear at PS#0187  | 3,555,449  |              | 10/7/2014                          | 2/25/2015            |                              | 3/26/2019                        |  |  |
|   | 5.13   | Refurbish Emergency Generators and Controls at<br>Regional Pump stations    | 3,054,141  | 543,066      | 9/2/2014                           | 9/12/2014            | 2/4/2016                     |                                  | Completed  |  |
|   | 5.14   | Upgrade of PS #0086, 0492   | 2,127,389  | 1,216,965    | 10/8/2012                          | 3/19/2012            | 12/31/2013                   | 12/31/2013                       | Completed  |  |
|   | 5.15   | Upgrade of PS #0065, 0201, 0334, 0374, 0607                                 | 5,835,671  | 5,809,206    | 1/1/2014                           | 12/12/2010           | 12/30/2015                   | 12/31/2015                       |  |  |
|   | 5.16   | Upgrade of PS #00198, 0437, 0466, 0680                                      | 3,806,369  | 3,259,285    | 1/2/2015                           | 5/1/2015             | 1/24/2018                    | 12/31/2018                       |  |  |
|   | 5.17   | Upgrade of PS #0037, 0351, 0370, 0403                                       | 5,371,342  | 4,144,094    | 1/2/2016                           | 12/22/2015           | 4/30/2018                    | 11/20/2018                       | Completed.   |  |
|   | 5.18   | Upgrade of PS #0441, 0491, 0710, 0827, 0852, 1236                           | 7,526,751  |              | 3/15/2017                          | 3/9/2017             |                              | 12/13/2019                       |  |  |
|   | 5.19   | SCADA RTU Upgrades  | 10,003,462   | 5,148,595    | 10/1/2013                          | 10/1/2013            | 11/23/2015                   | 3/18/2016                        | Completed  |  |
|   | Subtotal:  |   |  | 22,576,125   |                                    |                      |                              |                                  |  |  |
|   |  | Total Project Expenses:   | 1,550,634,370                                      | 302,602,228  |                                    |                      |                              | 9/27/2027                        |  |  |
| On 4/11/2018, the EPA approved our request to modify specific project regulatory completion dates. These new dates are being reflected in this Transparency report. |  |   |  |              |                                    |                      |                              |                                  |  |  |

Stipulated Penalties Notices from FDEP for Sanitary Sewer Overflow (SSO) Events.

| Tyl      | oe -  | Agency       | Demand Letter Date                           | Penalty | Description of the event | Remarks |  |  |  |
|----------|---|--------------|--|---------|--------------------------|---------|--|--|--|
| N/A - No | Stipula   | ated Penalty | y Notices or Payments this reporting period. |         |                          |         |  |  |  |
|          |   |              | Total Stipulated Penalties:                  | \$ -    |                          |         |  |  |  |
| *EPA/FDE | 'EPA/FDEP will be notified of paid stipulated penalties. Stipulated penalties payments to be distributed 50% payable to the EPA, and 50% payable to FDEP. |              |  |         |                          |         |  |  |  |