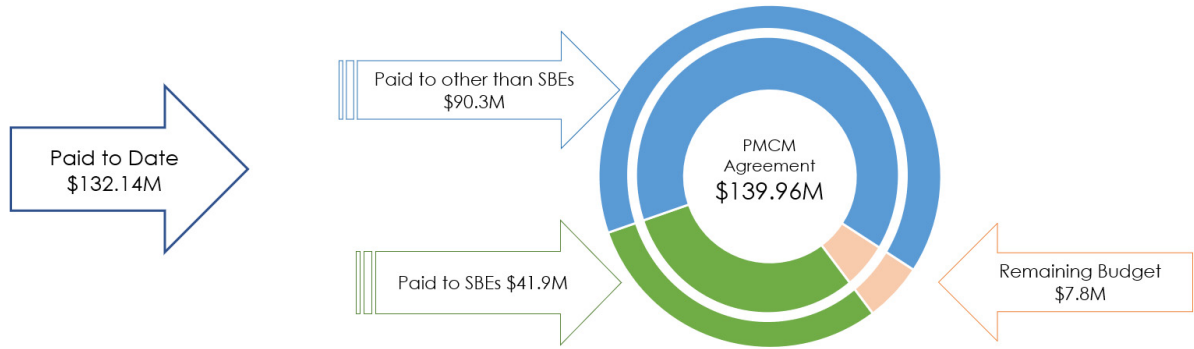
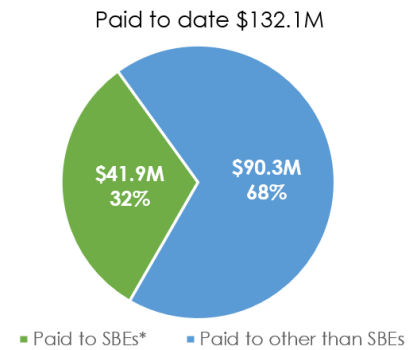


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$132.1M	\$41.9M	28.2%	31.7%	\$90.3M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (January – June 2023)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.					
5.07 REV00	1/4/2023	\$149,452.50	08/29/22-09/30/22	1/9/2023	5
5.08 REV00	1/27/2023	\$125,283.46	Inception-10/30/22	1/30/2023	3
5.08 REV00	2/23/2023	\$99,290.07	10/31/22-11/27/22	2/27/2023	4
5.08 REV00	3/23/2023	\$127,918.71	11/28/22-01/01/23	3/30/2023	7
5.08 REV00	4/27/2023	\$117,287.04	01/02/23-01/29/23	5/2/2023	5
5.08 REV00	5/18/2023	\$113,751.98	01/30/23-02/26/23	5/24/2023	6
5.08 REV00	6/5/2023	\$152,472.00	02/27/23-04/02/23	6/9/2023	4
Task 11 - Proliance					
11.03REV 00	1/4/2023	\$1,330.00	11/01/22-11/30/22	1/23/2023	19
11.03REV 00	2/15/2023	\$1,330.00	12/01/22-12/31/22	2/17/2023	2
11.03REV 00	2/15/2023	\$1,330.00	01/01/23-01/31/23	2/17/2023	2
11.03REV 00	4/24/2023	\$1,330.00	02/01/23-02/28/23	4/27/2023	3
11.03REV 00	4/24/2023	\$1,275.00	03/01/23-03/31/23	4/27/2023	3
Task 14 - Construction					
14.06.REV_00	12/21/2022	\$63,343.68	5/3/21-5/30/21	1/9/2023	19
14.06.REV_00	1/4/2023	\$75,095.62	5/31/21-07/04/21	1/24/2023	20
14.06.REV_00	2/7/2023	\$33,058.18	7/5/21-08/01/21	2/8/2023	1
14.06.REV_00	2/7/2023	\$33,757.44	08/02/21-08/29/21	2/8/2023	1
14.07.REV_00	1/13/2023	\$491,694.43	08/29/22-09/30/22	1/24/2023	11
14.07.REV_00	5/18/2023	\$18,471.33	Inception-September 2022	5/26/2023	8
14.08.REV_00	2/17/2023	\$376,449.76	Inception-10/30/22	2/23/2023	6
14.08.REV_00	3/3/2023	\$300,038.13	10/31/22-11/27/22	3/9/2023	6
14.08.REV_00	3/27/2023	\$365,767.95	11/28/22-1/1/23	4/4/2023	8
14.08.REV_00	5/19/2023	\$344,491.57	01/02/23-01/29/23	5/24/2023	5
14.08.REV_00	5/19/2023	\$344,151.89	01/30/23-02/26/23	5/24/2023	5

¹ "Approved date" is the date approved by the CD WASD Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July – December 2022)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.						
5.07	Program Controls	2/2/2023	\$48,424.42	08/29/22-09/30/22	2/6/2023	4
5.08	Program Controls	3/7/2023	\$42,900.10	Inception-10/30/22	4/3/2023	27
5.08	Program Controls	3/7/2023	\$38,164.52	10/31/2022 - 11/27/2022	4/3/2023	27
5.08	Program Controls	3/7/2023	\$50,661.51	11/28/2022 - 1/1/2023	4/3/2023	27
Task 14 – Construction Mgmt.						
14.07	300 engineering	12/21/2022	\$74,031.26	08/29/22-09/30/22	1/3/2023	13
14.07	Program Controls	2/2/2023	\$86,260.61	08/29/22-09/30/22	2/6/2023	4
14.08	300 engineering	2/2/2023	\$43,977.94	Inception-10/30/22	2/3/2023	1
14.08	300 engineering	2/2/2023	\$41,761.64	10/31/22-11/27/22	2/13/2023	11
14.08	300 engineering	6/7/2023	\$50,104.29	11/28/22-01/01/23	6/21/2023	14
14.08	HBC Engineering	12/13/2022	\$42,125.99	10/01/22-10/30/22	1/3/2023	21
14.08	HBC Engineering	12/16/2022	\$21,023.75	10/31/22-11/27/22	1/3/2023	18
14.08	HBC Engineering	2/2/2023	\$30,929.03	11/28/22-01/01/23	2/3/2023	1
14.08	HBC Engineering	2/17/2023	\$24,471.61	01/02/23-01/29/23	2/27/2023	10
14.08	HBC Engineering	3/13/2023	\$26,363.61	01/30/23-02/26/23	4/3/2023	21
14.08	HBC Engineering	4/18/2023	\$29,963.35	02/27/23-04/02/23	5/1/2023	13
14.08	HBC Engineering	5/16/2023	\$14,984.27	04/03/23-04/30/23	5/30/2023	14
14.08	HBC Engineering	6/16/2023	\$20,580.46	05/01/23-05/28/23	6/30/2023	14
14.08	Program Controls	3/9/2023	\$65,176.80	Inception-10/30/22	4/3/2023	25
14.08	Program Controls	3/7/2023	\$55,548.72	10/31/2022 - 11/27/2022	4/3/2023	27
14.08	Program Controls	3/7/2023	\$63,586.39	11/28/2022 - 1/1/2023	4/3/2023	27
14.08	Program Controls	5/12/2023	\$78,377.76	01/02/23-01/29/23	5/30/2023	18

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Program Manager.